ESG





Liverpool Bay Carbon Capture and Storage Pipeline Project

Delivering the future of energy, powered by social purpose

ESG - The Golden Thread

Our value extends far beyond delivering excellent service. It's not just about what we achieve, but **how** we achieve it. The greater the positive social and societal impact we create, the more meaningful and lasting our contribution becomes—for everyone.



Cornerstone project in UK's journey to Net Zero
- By embedding ESG practices into every part of our operations, we ensure that environmental integrity remains at the heart of infrastructure development.

Social

This project reaches the heart of communities and launches a new sector – It gives the opportunity to deliver a social legacy through local job creation, skills development, and supporting disadvantaged communities.

Governance

high standards of ourselves - through transparency, accountability and building trust we will endorse the credibility and authenticity of our work.

We have exceptionally





We are building a more sustainable and connected future

- Clear direction of travel and targets, aligning and collaborating
- Understood as essential to long term performance
- Visible leadership commitment and resources to deliver
- Collaboration, engagement and delivering together
- Consistent and powerful narrative, will share our journey
- Evidenced by rigorous data sets, automated as much as possible

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Together we achieve more

Our ESG Framework







Group wide ESG strategy

- Positive Lasting Legacy / Sustainability / Governance
- Aligning to B-Corp principles
- Investing in systems and data
- Host of accreditations and memberships / partnerships



United Living Infrastructure Service ESG Framework

- Protect our planet
- Enrich lives
- Trusted partner



Watch Video - Click Here



United Living Infrastructure Services ESG Plan -

Liverpool Bay Carbon Capture and Storage Pipeline Project

TOMS - Measurement and Reporting





- TOMS nationally recognised way of reporting on ESG
- Within this sits 5 themes, 21 outcomes, 54 main measures
- All of which can be benchmarked externally, nationally and across industries (PPN06/20 and PPN06/21)
- Aligns to UN Sustainable Development Goals
- United Living Infrastructure Services is using it across the pillar







TOMS - Measurement and Reporting









Growth









Jobs

Promote Local Skills and Employment



Growth

Supporting Growth of Responsible Regional Business



Social

Healthier, Safer and more Resilient Communities



Environment

De-carbonizing and Safeguarding our World



Innovation

Promoting Social Innovation

- More people in employment
- More opportunities for disadvantaged people
- More opportunities for local MSMEs and VCSEs
- Improved staff wellbeing and mental health
- Reducing inequalities
- Crime is reduced
- Creating a healthier community
- Carbon emissions are reduced
- Air pollution is reduced
- Safeguarding the natural environment
- Social innovation x4 areas employment, supply chain, communities, environment

- Improved skills for local people
- Improved employability of young people
- Ethical procurement is promoted
- Cyber security risks are reduced
- Social value is embedded in the supply chain
- Vulnerable people are helped to live independently
- More working with the community
- Resource efficiency and circular economy solutions are promoted
- Sustainable procurement is promoted

TOMS - The System





Example application of the National TOMs

THEME	OUTCOME	MEASURE	UNIT	VALUE
JOBS: Local skills and employment	More opportunities for disadvantaged people			
	More opportunities for local SMEs and VCSEs	No. ex-offenders employed	No. people FTE	£24,269.00/pg
GROWTH: Responsible and local business	More working with the community	Spend in local supply chain	£ spent	Local Spend
SOCIAL: Healthier, safer & more resilient communities	Reducing Inequalities	No. voluntary hours	No. hrs	£16.93/hr
	Vulnerable people are helped to live independently	Tonnes CO₂e reduced	tCO ₂ e	£244.63/tCo ₂
ENVIRONMENT: Decarbonising and	Carbon emissions are reduced		2-	17770.0123.70011270.7 .4
INNOVATION: Social innovation	Air pollution is reduced			
	Safeguarding the natural environment		TOTAL SOCIAL VALUE = SU (MEASURES x VALUE)	

Vision for Liverpool Bay

Carbon Capture and Storage Pipeline Project





Protect Our Planet: Sustainable and nature positive in everything we do

Enrich Lives: Reach and support those who need it most

Trusted Partner: Leave it better

Targeted community interventions

Local and targeted employment

Boosting businesses and communities Sustainable and nature positive sites



Educate and Inspire



Collaborate for impact

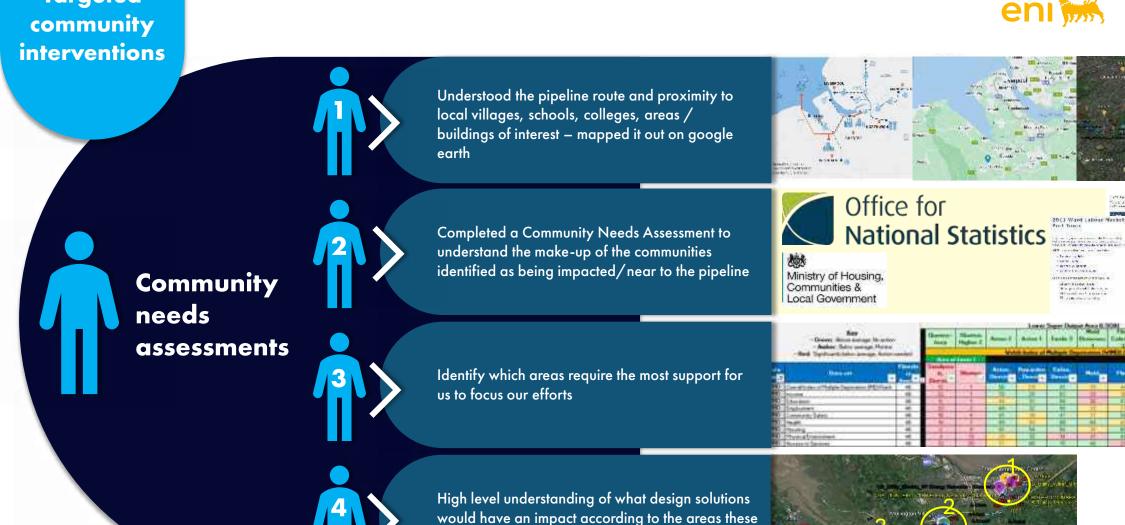
(wider collaboration, supply chain partners, community groups, schools and colleges)



Targeted community







communities scored low on



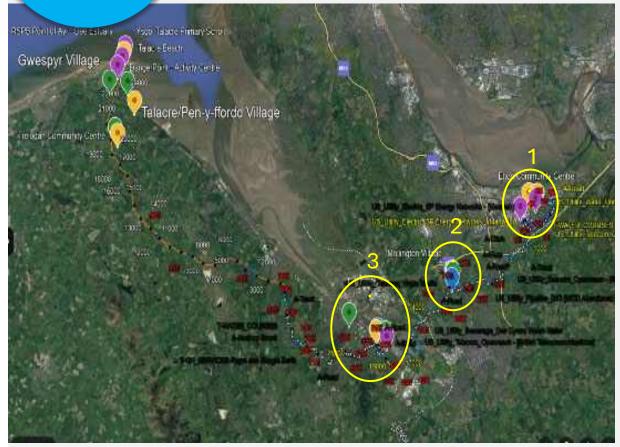
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Together we achieve more

Focus Areas







England:

- Area Focus 1: From Yellow Pipeline Meterage Point O (Ince) to Meterage Point 1000 (Elton), identified due to significantly higher unemployment (12.1% vs. 7.6% national average), along with higher long-term sickness, claimant rates, and no qualifications. The population, as per 2011 Census data, is over 6,000.
- Area Focus 2: From Yellow Pipeline Meterage Points 9000 to 11000
 (Mollington to Upton), while 2011 data shows no specific concerns, its close proximity to St Oswald's C E Aided Primary School (approximately 0.12 km) makes it noteworthy. The population, as per 2011 Census data, is around 8,000.

Wales:

• Area Focus 3: From Yellow Pipeline Meterage points 18000 to 23000 (Sandycroft (Shotton)), identified due to high deprivation, with Sandycroft one of the lowest rankings out of 92. Key issues include income, education, employment, community safety, health, and housing. The combined population, as per 2011 Census data, is over 16,000.







Impact and Circular **Economy**

Area 1

Primary: Elton Primary School Secondary: Ellesmere Port Church of England College





Area 2

Primary: St Oswald's CofE

Primary School

Secondary: Blacon High

School

School



Area 3

Primary: Sandycroft C.P. School Secondary: Hawarden High

Area 1

Elton Community Hub and Pantry



Area 2

West Cheshire Foodbank



Area 3

Sandycroft Community Hub and Pantry

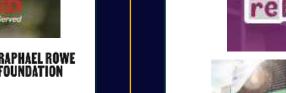
Sardycroft Hub

Regional partnerships











Conservation













Area 1

Primary: Elton Primary School Secondary: Ellesmere Port Church of England College





Area 2

Primary: St Oswald's CofE

Primary School

Secondary: Blacon High

School



Area 3

Primary: Sandycroft C.P. School
Secondary: Hawarden High
School



Educational Programme

Beacon Schools –

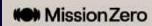
An educational programme that offers interactive experiences on green skills, net zero, and CCUS for primary, secondary, and further education levels. It includes eco-challenges, hands-on workshops, and Dragons' Den-style competitions / filming competition (Netflix judge).

A **central resource hub** will provide teaching materials and expert support, promoting collaboration with the curriculum and inspiring careers in green technologies.

















eni



Area 1

Elton Community Hub and Pantry



Area 2

West Cheshire Foodbank



Area 3

Sandycroft Community Hub and Pantry

Sardycroft Hub

Foodbanks

Work with them to ensure our support is valuable

Logistical support -

Teams in vehicles to transport food regularly, whether that's to distribution hubs, vulnerable people in their homes, community areas. We have vehicles and labour we will free up.

Marketing support –

Help them become more self-sustainable, with set up of online presence, recurring payments system, marketing materials for events and reach into other local businesses.

Nutritional and community wellbeing -

Bring elite sports experts to share and educate with residents on nutrition, hydration, sleep and general physical and mental wellbeing. Mike Phelan and other elite sports specialists to support.



















HM Prison & Probation Service



Veterans/Prisoners

Higher areas of deprivation tend to have larger portion of veterans and ex-prisoners

Veterans -

Targeted employment programmes and partnership with Walking With The Wounded to support mental health. Seek any specific support hubs in focus areas, such as Royal British Legion in Sandywell. Offer volunteering expert time, profile raising and general volunteering programmes.

Ensure any veteran focused businesses are supported within our supply chain – such as RBLI signage

Prisoners –

Work with HMP Thorncross, specialist veterans and young offender institute for skills and education training programmes.

Potential avenues to recruitment (pending any regulations from Eni). Support Prison specific social enterprises.













Conservation





Impact and circular economy

Marine Conservation Society (MCS) -

Support beach cleans to help MCS in their efforts to achieve and uphold Blue Flag status and enhance beach clean activities. Will do this by supplying litter picking equipment and providing volunteers for beach clean events. Also, aid in data collection and environmental monitoring necessary for Blue Flag status.

Refurb Flintshire -

Work with this charity collecting redundant materials to keep them in use as long as possible. Instead of recycling we will gift it for use in the community where possible. Partner with similar organisations across our focus areas.

Sustainable and nature positive sites -

Operationally go green where feasible and conduct thorough assessments on site, with action plans put in place for sustainability and nature positive practices.

Forests / wildlife hubs

Use volunteering and partnerships to support the creation of green spaces. Partnerships with community forests, social enterprises, local community groups.









Targeted

Focus across our three areas and work with local charities and organisations.

Use our Armed Forces Covenant and existing employment links to target veteran recruitment in our focus areas

Prisoner targeted recruitment?

Will employ circa 400 people at peak in H1 2026, in varied roles

We will employ local apprentices – targeted 6 engineering roles 6 engineering roles: 4 mechanical engineers and 2 civil:

- 3 Undergrad placements
- 3 Graduate roles

Community Connect

United Living Community Connect is a digital platform designed to link local Voluntary, Community and Social Enterprises (VCSE) with businesses and grants. The platform will function as a funds and grants hub allowing organisations to detail their specific needs while enabling businesses to offer targeted support. This community-driven initiative aims to respect local knowledge, avoid duplication of efforts, and enhance coordination. By facilitating effective collaboration, the platform will support the circular economy, strengthen community resilience, and ensure that resources are used where they are most needed.

How:

The concept draws inspiration from the "Together for Good" platform within the Sellafield PPP Framework.

Dependant on funding commitments



£3m Social Value Generated

Indicative







Apprenticeships

468 weeks of apprenticeships

£118K



Career support Sessions

120 (hours x attendees) of career support

£2K 100 Equiv



Employing Locally

100 Full Time Equivalent jobs created in the definition of local £2.8m



Volunteer Hours

1000 hours of volunteering for VCSEs and local community groups

£17K



Biodiversity and nature positive impacts

Investment in projects and expert time

£5K



Community Support

Invested in local community projects





Charity Support

Donated to local VCSEs, inc in-kind

£5K



Expert Volunteering

200 hours of expert volunteering for VCSEs and MSMEx

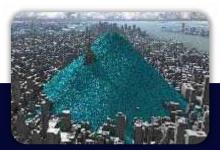
£20K



Training Opportunities

10 weeks of training opportunities provided

£3K



Carbon tonnes saved

tCO2e saved through innovation (100) £25K





Led by our future for the future of energy



Three days along the pipeline route

Spring time 2025

Led by the Young Persons Network

Collaborative walk

Raising funds for local community

Targeted community intervention along the way

Set stop off points for education and inspiring

Press and media coverage

